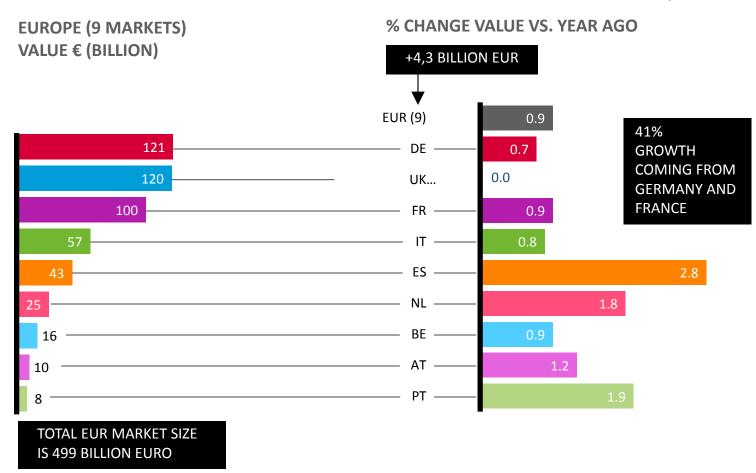


#### **EXECUTIVE SUMMARY**

- In Western Europe, the 9 countries total FMCG size is 499 Billion EUR
  - The total trend in Units is now flat (0,1%) for all countries, driven by declines in DE, UK & FR
  - Value Growth is +0,9%, which is continued to be driven by higher unit prices\* (+0,8%)
- Biggest growth drivers of FMCG growth are:
  - >60% thru Fresh Food (volume driven) & Confectionary (volume & price driven)
  - >40% of growth thru France and Germany
  - Other Manufacturers (>70%)
  - Promotions (>50%)
- Private Label is still growing but growth declined and value share now stable
- Top 10 FMCG manufacturers is losing value share to Other Manufacturers (-0,2pts)

# ABSOLUTE GROWTH VS YAGO 1. FERRERO 2. INBEV 3. DIAGEO 4. HEINEKEN ABSOLUTE GROWTH VS RANKING VALUE SHARE 1. NESTLÉ 2. UNILEVER 3. PROCTER & GAMBLE 4. COCA-COLA

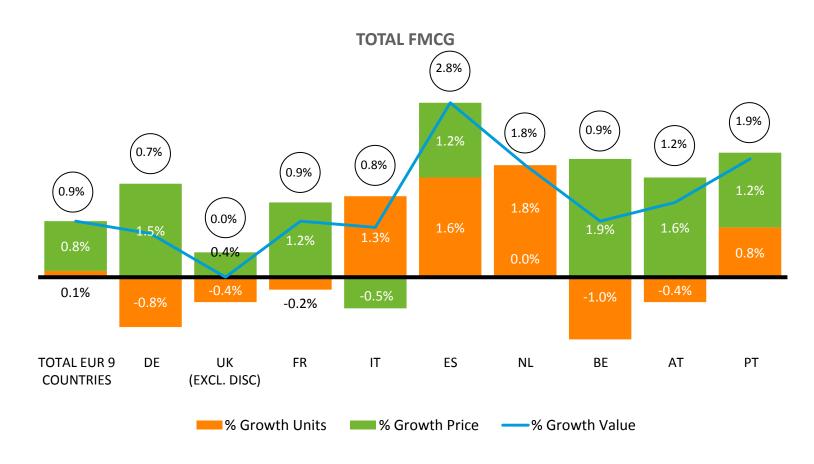
# ALL THE MARKETS ARE GROWING IN VALUE, UK\* BACK TO GROWTH FOR THE 1<sup>ST</sup> TIME SINCE Q2 2014



<sup>\*</sup>Total Europe (DE/UK/FR/ES/IT/BE/NL/PT/AT) by country I Latest 52 weeks I Week Ending 25/12/2016

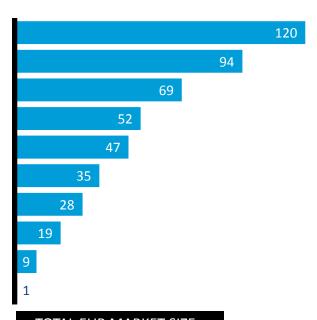
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## VOLUME GROWTH (IN UNITS) IS UNDER PRESSURE IN THE 3 MAIN MARKETS



## GROWTH IS MAINLY COMING FROM FRESH FOOD, CONFECTIONERY AND ALCOHOL

EUROPE (9 MARKETS) VALUE € (BILLION)



Total FMCG 0.9

FOOD - PERISHABLE 1.4

FOOD - AMBIENT 0.3

BEVERAGES - NON ALCOHOLIC 0.3

**EUROPE (9 MARKETS)** 

% CHG. VALUE VS. YEAR AGO

CONFECTIONERY & SNACKS

BEVERAGES - ALCOHOLIC

PERSONAL CARE

0.1

PAPER PRODUCTS

0.5

PET FOOD -0.3

FOOD - FROZEN

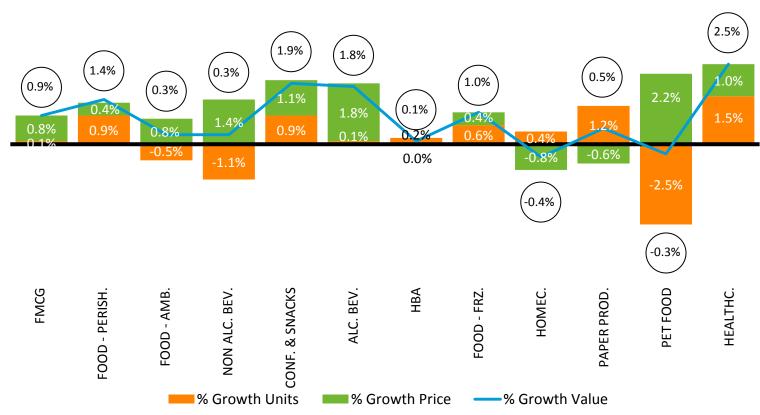
HEALTHCARE 2.

1.0

TOTAL EUR MARKET SIZE IS 499 BILLION EURO

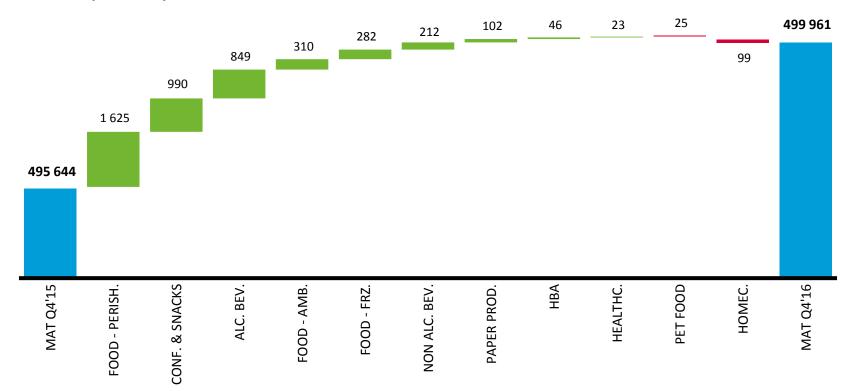
# FRESH FOOD & CONFECTIONARY GROWTH DRIVEN BY VOLUME CONFECTIONARY AND ALCOHOLIC BEVERAGES GROWTH ALSO DRIVEN BY PRICE

#### **TOTAL EUR 9 COUNTRIES**



### 61% OF GROWTH IS DRIVEN BY FRESH FOOD AND CONFECTIONERY

EUROPE (9 MARKETS) VALUE € (MILLION)



#### WINNERS & LOSERS

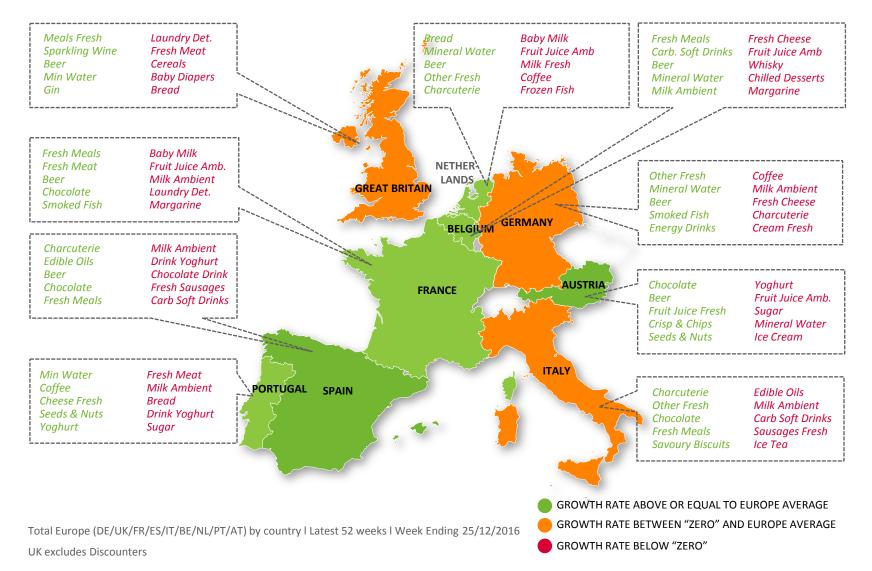
#### CATEGORY VALUE RANKING BASED ON ABSOLUTE GROWTH

TOP 10 WINNING	% GROWTH VALUE	% GROWTH UNITS	% GROWTH PRICE	VALUE SHARE (19,2%)
TOTAL FMCG	0.9%	0.1%	0.8%	100.0%
FRESH MEALS	5.9%	4.2%	1.7%	2.3%
BEER	2.8%	0.2%	2.6%	3.8%
OTHER FRESH PROD.	8.4%	6.2%	2.2%	1.3%
MINERAL WATER	4.0%	1.8%	2.2%	2.1%
SMOKED FISH	9.9%	10.3%	-0.4%	0.7%
CHOCOLATE	1.8%	-0.5%	2.4%	3.5%
SEEDS & NUTS	6.8%	6.8%	0.0%	0.9%
SALAD RTE	3.4%	2.4%	1.0%	1.1%
SWEET BISCUITS	1.3%	0.2%	1.1%	2.5%
SPARKLING WINE	3.6%	0.9%	2.7%	0.9%

TOP 10 DECLINING	% GROWTH VALUE	% GROWTH UNITS	% GROWTH PRICE	VALUE SHARE (9,8%)
BABY MILK	-9.5%	-7.8%	-1.8%	0.4%
FRUIT JUICE AMBIENT	-2.1%	-5.2%	3.1%	1.6%
MILK AMBIENT	-1.8%	-2.8%	1.0%	1.8%
LAUNDRY DETERGENTS	-2.0%	-1.7%	-0.3%	1.5%
MARGARINE	-4.4%	-3.7%	-0.6%	0.6%
BABY DIAPERS	-3.6%	-0.4%	-3.2%	0.6%
SUGAR	-5.6%	-3.7%	-1.8%	0.3%
HAIR STYLING	-6.7%	-4.2%	-2.5%	0.3%
CHILLED DESERTS	-1.3%	-1.1%	-0.3%	1.3%
FRESH MILK	-1.3%	-0.7%	-0.6%	1.3%

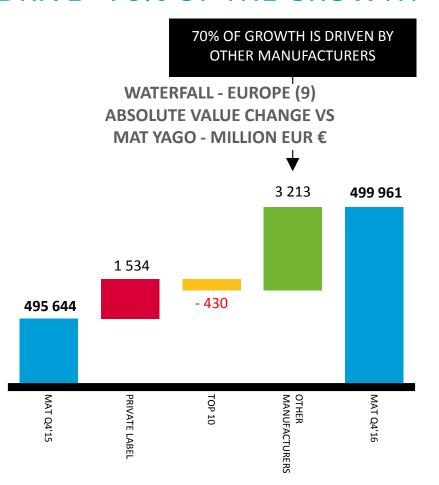
#### ABSOLUTE GROWTH VALUE DRIVERS & BLOCKERS

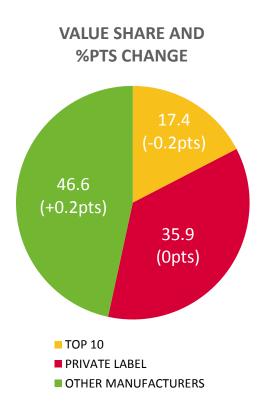
#### Top 5 and bottom 5 categories per country



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### NO GROWTH FOR THE TOP 10 - OTHER MANUFACTURERS DRIVE >70% OF THE GROWTH

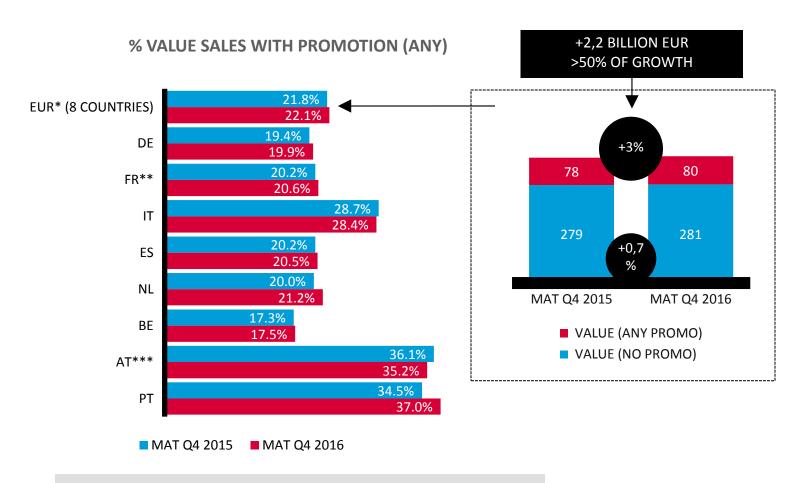




Total Europe (DE/UK/FR/ES/IT/BE/NL/PT/AT) by country I Latest 52 weeks I Week Ending 25/12/2016

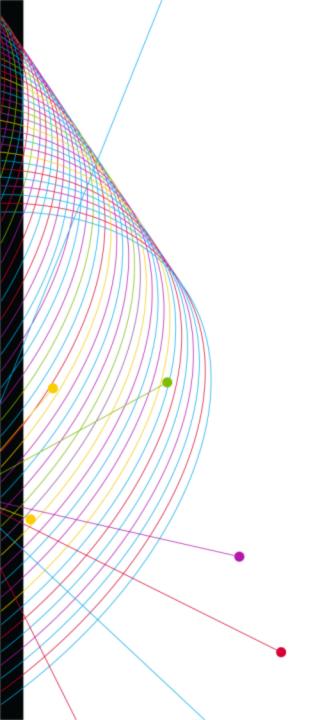
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### PROMOTIONAL SALES ARE ALSO INCREASING AND REPRESENT >50% OF GROWTH

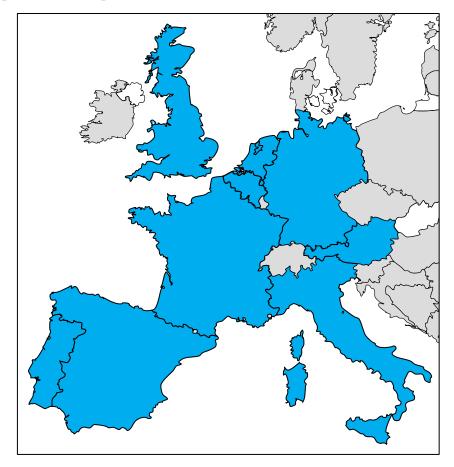


Total Europe\* (DE//FR\*\*/ES/IT/BE/NL/PT/AT\*\*\*) by country I Latest 52 weeks I Week Ending 25/12/2016
\*Excl UK, \*\*FR =Excl E-Commerce & Discounters, \*\*\*AT=Excl Discounters and Small Superettes





#### 9 COUNTRY COVERAGE



UK, FRANCE, GERMANY, ITALY, SPAIN, PORTUGAL, NETHERLANDS, BELGIUM, AUSTRIA

CHANNELS – Total Coverage of locally measured FMCG channels by Nielsen = >95%

#### WESTERN EUROPEAN FMCG REPORT - 9 COUNTRIES

9 COUNTRIES (UK, FR, DE, IT, ES, BE, NL, AT, PT)













#### **TOTAL FMCG COVERAGE AT COUNTRY LEVEL:**

	Drug	Discounters	Hypermarkets >2500m2	Large Supermarkets 1000-2500m2	Small Supermarkets 400-1000m2	Trad./ Superettes <400m2	Liquor Stores	E-Drive
UK		X						NA
FRANCE	NA					NA	NA	
GERMANY							NA	NA
ITALY							NA	NA
SPAIN							NA	NA
BELGIUM							NA	NA
NETHERLANDS								NA
AUSTRIA	X						NA	NA
PORTUGAL							NA	NA



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